

MINUTES
MUNICIPAL DISTRICT OF OPPORTUNITY NO. 17
BUDGET MEETING
DECEMBER 10, 2015 - WABASCA

The budget meeting of the Municipal District of Opportunity Council was held on Thursday, December 10, 2015 at the Wabasca Council Chambers.

MEMBERS PRESENT: Paul Sinclair (Reeve) (10:13 a.m.)
Dollie Anderson (D/Reeve)
Roy Yellowknee Leo Alook
Clarence Cardinal Louie Okemow
Hal Taron Dwayne Calliou
Gerald Johnson Marcel D. Auger
Everett Gottfried

IN ATTENDANCE: Helen Alook Chief Administrative Officer
Marjorie Auger Deputy Chief Administrative Officer
Shyamal Sarker Manager of Finance
Chad Tullis Manager of Lands & Planning
Dave Turk Manager of Facilities
Votham Anastasiadis Tourism & Economic Development Officer
Cyndi Taron Manager of Transportation
Deb Juch Legislative Manager
Simon Cardinal Manager of Public Works
Gerry Keefe Municipal Engineer
Chantal Cardinal Recording Secretary

Call to Order: Deputy Reeve Dollie Anderson called the meeting to order at 10:02 a.m.

2016 Operating Budget: 0786-2015-17MDC
Moved by Everett Gottfried/Dollie Anderson that the 2016 Operating Budget is approved as amended.


CARRIED


2016 Capital Budget: 0787-2015-17MDC
Moved by Gerald Johnson/Marcel D. Auger that the 2016 Capital Budget is approved as amended.

CARRIED

Adjournment: 0788-2015-17MDC
Moved by Dwayne Calliou that the meeting is adjourned at 10:41 a.m.

CARRIED



Reeve


Chief Administrative Officer

MD OPPORTUNITY NO. 17
2016 Operating Budget Overview

| | 2016 Budget | 2015 Budget | 2014 Budget |
|---|-------------------------|-------------------------|-------------------------|
| | \$ | \$ | \$ |
| REVENUE: | | | |
| Revenue from Property and Linear Taxes | -65,699,950 | -67,273,395 | -64,664,412 |
| Requisitions - Funds for Eligible Outsiders | -11,029,700 | -11,278,475 | -10,244,670 |
| Interest, Dividends and Late Charges | -514,000 | -219,165 | -260,800 |
| Oil Well Drilling Charges | -100,000 | -450,000 | -600,000 |
| Departmental Revenue Estimated | -7,198,589 | -6,476,820 | -6,411,756 |
| Total Operating Revenue | -\$ 84,542,239 | -\$ 85,697,855 | -\$ 82,181,638 |
| EXPENSES: | | | |
| Various Tax Fund Transfers & Misc Expenses | 11,029,700 | 11,278,475 | 10,253,375 |
| Various Tax Refunds / Reassessment Adj. | 350,000 | 388,000 | 0 |
| Various Grants to Individuals | 462,100 | 788,700 | 627,500 |
| Departmental Operations | 54,233,118 | 55,237,160 | 53,089,179 |
| Total Operating Expenses | \$ 66,074,918 | \$ 67,692,335 | \$ 63,970,054 |
| Excess of Revenue Over Expenses | -18,467,321 | -18,005,520 | -18,211,584 |
| Allocation to Reserve | 4,250,000 | 4,500,000 | 5,000,000 |
| Funds Available for Capital Projects | -\$ 14,217,321 | -\$ 13,505,520 | -\$ 13,211,584 |
| Funds Allotted to Capital Projects ¹ | | | |
| Additional Funds for 2015 C/Fwd Projects | \$ 2,325,831 | \$ 1,438,612 | \$ 2,352,897 |
| New 2016 Projects per 5-Yr Capital Plan | \$ 9,644,265 | \$ 10,925,807 | \$ 10,845,663 |
| [¹ Dec 042015 5-Yr Capital Plan] | \$ 11,970,096 | \$ 12,364,419 | \$ 13,198,560 |
| Funds Available, but Unallotted | -\$ 2,247,225 | -\$ 1,141,101 | -\$ 13,024 |
| Unallotted Funds as % of Total Revenue | 2.66% | 1.33% | 0.02% |
| Historical Reference Data: | | | |
| Taxation & Requisitions - Forecasts | | -\$ 79,221,035 | -\$ 75,769,882 |
| Taxation & Requisitions - Actuals | | -\$ 79,255,317 | -\$ 80,630,730 |
| Difference: Favourable / (Unfavourable) | | \$ 34,282 | \$ 4,860,848 |
| | | -0.04% | -6.42% |
| Various Departmental Revenue - Forecasts | | -\$ 6,476,820 | -\$ 6,411,756 |
| Various Departmental Revenue - Actuals | | -\$ 4,800,583 | -\$ 6,155,286 |
| Difference: Favourable / (Unfavourable) | | -\$ 1,676,237 | -\$ 256,470 |
| | | 25.88% | 4.00% |
| REVENUE & EXPENDITURE BUDGETS BY DEPARTMENT / FUNCTION | | | |
| REVENUE: | | | |
| Revenue from Property and Linear Taxes | -76,729,650 | -78,551,870 | -74,909,082 |
| Interest, Dividends and Late Charges | -514,000 | -219,165 | -260,800 |
| Oil Well Drilling Charges | -100,000 | -450,000 | -600,000 |
| Sub-Total | -\$ (77,343,650) | -\$ (79,221,035) | -\$ (75,769,882) |
| Departments:Operations | | | |
| TRANSPORTATION | -59,200 | -30,200 | -39,700 |
| RECREATION & PROGRAMMING | -521,773 | -569,335 | -536,530 |
| LEGISLATIVE SERVICES | -1,186,501 | -551,000 | -247,500 |
| WATER | -1,832,630 | -1,787,900 | -2,815,550 |

MD OPPORTUNITY NO. 17
2016 Operating Budget Overview

| | 2016 Budget | 2015 Budget | 2014 Budget |
|---|---------------------------|---------------------------|---------------------------|
| | \$ | \$ | \$ |
| SEWER | -554,936 | -482,985 | -349,200 |
| CHILD CARE | -1,086,679 | -854,800 | -647,328 |
| KEYANOW MEDICAL CLINIC | -873,927 | -711,000 | -868,000 |
| LANDS & DEVELOPMENT | -677,000 | -1,163,000 | -540,800 |
| LANDFILL / TRANSFER SITE | -210,878 | -145,400 | -188,900 |
| FACILITY MAINTENANCE | -27,500 | 0 | 0 |
| TOURISM | -1,925 | -5,000 | -25,000 |
| FCSS | -133,400 | -124,200 | -99,248 |
| LIBRARY | -20,315 | -17,500 | -17,500 |
| AIRPORT | 0 | 0 | 0 |
| Departments:Shared Services | | | |
| FINANCE | -11,925 | -34,500 | -36,500 |
| MANAGEMENT | 0 | 0 | 0 |
| INFORMATION TECHNOLOGY (IT) | 0 | 0 | 0 |
| ADMINISTRATION | 0 | 0 | 0 |
| COUNCIL | 0 | 0 | 0 |
| ENGINEERING | 0 | 0 | 0 |
| Sub-Total | \$ (7,198,589) | \$ (6,476,820) | \$ (6,411,756) |
| Total Revenue (All Sources) | \$ (84,542,239) | \$ (85,697,855) | \$ (82,181,638) |
| EXPENSES: | | | |
| Various Tax Transfers & Misc Expenses | 11,029,700 | 11,278,475 | 10,253,375 |
| Tax Refunds / Reassessment Adjustments | 350,000 | 388,000 | 0 |
| Grants to Individuals and Organizations | 462,100 | 788,700 | 627,500 |
| Amortization / Depreciation of Fixed Assets | 14,800,500 | 14,300,000 | 13,000,000 |
| Sub-Total: Transfers, Grants & Amortization | \$ 26,642,300 | \$ 26,755,175 | \$ 23,880,875 |
| Departments:Operations | | | |
| TRANSPORTATION (+ Council Requests \$884.5K) | 10,766,942 | 11,337,489 | 10,968,443 |
| RECREATION & PROGRAMMING | 9,986,174 | 11,039,480 | 11,065,795 |
| LEGISLATIVE SERV.(+ Council Requests \$350,000) | 4,763,675 | 3,920,531 | 3,005,455 |
| WATER | 4,519,148 | 4,708,030 | 5,175,962 |
| SEWER | 2,667,411 | 2,537,370 | 2,618,284 |
| CHILD CARE | 3,458,520 | 3,391,100 | 2,355,294 |
| FACILITY MAINTENANCE | 3,300,610 | 2,616,300 | 1,978,602 |
| KEYANOW MEDICAL CLINIC | 2,922,501 | 2,716,900 | 2,277,894 |
| LANDS & DEVELOPMENT | 1,396,100 | 1,796,600 | 1,718,235 |
| LANDFILL / TRANSFER SITE | 764,000 | 974,400 | 1,033,320 |
| ECONOMIC DEVELOPMENT | 300,000 | 252,800 | 302,056 |
| TOURISM | 400,500 | 463,600 | 402,467 |
| FCSS | 143,400 | 226,700 | 235,359 |
| LIBRARY | 220,103 | 215,770 | 218,700 |
| AIRPORT | 141,300 | 112,100 | 136,600 |
| Sub-Total: Operations | \$ 45,750,384 | \$ 46,309,170 | \$ 43,492,466 |
| Departments:Shared Services | | | |
| FINANCE (+ Council Request Grants: \$70,000) | 3,607,931 | 3,834,190 | 3,958,671 |
| MANAGEMENT | 616,900 | 481,900 | 450,316 |

CONFIDENTIAL - for MD COUNCIL'S REVIEW

MD OPPORTUNITY NO. 17
2016 Operating Budget Overview

| | 2016 Budget | 2015 Budget | 2014 Budget |
|---|----------------------|----------------------|----------------------|
| | \$ | \$ | \$ |
| INFORMATION SERVICES | 738,000 | 917,000 | 1,165,235 |
| ADMINISTRATION | 1,199,744 | 1,215,200 | 1,280,582 |
| COUNCIL | 1,683,060 | 1,671,500 | 1,777,169 |
| ENGINEERING (+ Additional \$42,000) | 637,099 | 808,200 | 964,740 |
| Sub-Total: Shared Services | \$ 8,482,734 | \$ 8,927,990 | \$ 9,596,713 |
| Total: Operations and Shared Services | \$ 54,233,118 | \$ 55,237,160 | \$ 53,089,179 |
| Allocation to Reserves | \$ 4,250,000 | \$ 4,500,000 | \$ 5,000,000 |
| Total Operating Expenses & Reserve | \$ 70,324,918 | \$ 72,192,335 | \$ 68,970,054 |

EXPENDITURE BUDGETS BY LOCATIONS

Operating Budget by Location - 2016 vs 2015

| Locations | 2016 Forecast | 2015 Forecast | 16 \$ Change | 16 % Change |
|--------------------------------------|-------------------|-------------------|-------------------|---------------|
| | \$ | \$ | \$ | |
| General - Various Departments | 922,010 | 6,173,521 | -5,251,511 | -85.07% |
| General - Requisition Fund Transfers | 11,841,800 | 12,455,175 | -613,375 | -4.92% |
| Wabasca | 30,536,027 | 27,885,202 | 2,650,825 | 9.51% |
| Calling Lake | 8,097,761 | 7,948,770 | 148,991 | 1.87% |
| Red Earth | 7,311,792 | 6,885,175 | 426,617 | 6.20% |
| Peerless Lake | 2,073,088 | 1,769,656 | 303,432 | 17.15% |
| Trout Lake | 2,484,780 | 2,217,196 | 267,584 | 12.07% |
| Chipewyan Lake | 1,279,918 | 1,056,315 | 223,603 | 21.17% |
| Sandy Lake | 1,527,742 | 1,301,325 | 226,417 | 17.40% |
| Sub-Total | 66,074,918 | 67,692,335 | -1,617,417 | -2.39% |
| Amortization of Assets | 14,800,500 | 14,300,000 | 500,500 | 3.50% |
| Total: | 80,875,418 | 81,992,335 | -1,116,917 | -1.36% |

Note: Wabasca's operating budget includes the entire costs forecasted for Finance, Management, Information Services, as well as significant portion of costs related to other functional services or Departments.

Capital Budget by Location - 2016

| Location | Carried FWD From 2015 | Add'l Funds Req'd for '15 | 2016 New Projects | Total Funds to be Spent |
|-------------------------|--------------------------|------------------------------|----------------------|----------------------------|
| | \$ | \$ | \$ | \$ |
| GENERAL - ALL LOCATIONS | 205,000 | 0 | 2,841,175 | 3,046,175 |
| WABASCA | 1,945,158 | 1,095,557 | 2,037,000 | 5,077,715 |
| CALLING LAKE | 5,818,152 | 468,122 | 2,094,990 | 8,381,264 |
| RED EARTH | 1,512,341 | 427,152 | 1,368,200 | 3,307,693 |
| PEERLESS LAKE | 0 | 0 | 88,200 | 88,200 |
| TROUT LAKE | 0 | 0 | 28,200 | 28,200 |
| CHIPEWYAN LAKE | 0 | 0 | 0 | 0 |
| SANDY LAKE | 519,275 | 335,000 | 1,186,500 | 2,040,775 |
| TOTAL | \$ 9,999,926 | \$ 2,325,831 | \$ 9,644,265 | \$ 21,970,022 |

Note: Refer to the 2016 Five Year Capital Plan for Details of Projects and Their Allocation of Funds